

### WITH DIRECTION'. ANON In my early twenties, I enjoyed spending time with my father • The invitation to think freely in a safe space encourages

'PROGRESS HAS LESS TO DO WITH SPEED AND MORE TO DO

competing in road rallies. And if anyone has ever seen or driven on an Irish country road, you will know that the island was created for rallying. Narrow roads with successive twists and turns, and in very rural areas, the addition of dry stone walls at either side, mean you need total focus to travel at speed. As the navigator my task was simple - map out the route for each stage by interpreting a series of cryptic clues, then relay the precise instructions to dad as he tackled the narrow, twisty lanes. Simple? In theory it should have been a relatively simple process but in

my early years as a novice navigator all too often I was too quick to make assumptions when interpreting the instructions. Feeling the pressure to perform, I would regularly send dad hurtling off down a particular route only to realise that my emphasis on speedy decisions had led us in the wrong direction and hindered our overall progress. Over the years, experience taught me the benefits of taking even just a few seconds of composed thinking time before embarking on a particular route. It seemed counterintuitive in a competitive environment but I soon realised that 'progress had a lot less to do with speed and more to do with direction'. As a result, our success rate grew and soon we were challenging for podium finishes and over time established ourselves as a very competitive crew.

school leadership? I had the privilege of leading three separate primary schools over a twelve-year period and in my early years I made very

So where is the connection between motorsport and

similar mistakes in the principal's seat to those I made in the navigator's seat. Life in educational leadership can be so fast paced at times that we feel the pressure to achieve quick results. We are constantly trying to interpret new initiatives, adopt new policies, even navigate pandemics. The pressure often results in speedy decisions which can, at times, send us in the wrong direction and soon we are hurtling down the wrong road, hindering everyone's progress. As school leaders, how can we make good decisions around the direction of travel for our schools?

and taking time to think and reflect seems counter-intuitive but offers similar benefits. One way to achieve this could be through a coaching conversation creating an environment through

Similar to the motorsport situation, intentionally slowing down

• The absence of interruptions offers much needed time to pause and reflect • Deep listening and impactful feedback bring genuine

- clarity of thinking

- new ideas and perspectives · A focus on what's going well generates renewed confidence and increased motivation
  - A commitment to the coaching process provides accountability and most importantly, the right direction
- of travel As a school leader, developing the discipline of slowing down your thinking and being more reflective will not only benefit your

ability to set the correct direction for your school, it will also serve as a model of good practice for your team. Much like any successful motorsport team, the approach and mindset of those inside the car needs to match the approach and mindset of the whole crew. Likewise in a school, the approach and mindset in the principal's office needs to match that in the staffroom, the classrooms, the corridors and even in the playgrounds. Teachers, classroom assistants, support staff, governors, parents and indeed pupils all face the pressure of making speedy decisions in a fast-paced environment. So imagine a scenario where the whole team adopted a coaching approach to their role, a coaching approach to their

conversations. Imagine a scenario where the whole team could regain control of their thoughts, control of their decisions and ultimately control over the direction of their school. Some simple and practical ways you could do this might include:

• In meetings, model the discipline of intentionally slowing down your thinking process and encourage others to see

the value in 'pausing for thought'

- In classrooms, ensure students are given adequate 'thinking time' during lessons and celebrate examples of good practice
- In staffrooms, be more curious in your conversations, ask more questions and be sure to take time to listen in a way
- that makes the other 'feel heard' In the corridors and even playgrounds, have the vocabulary of 'reflection and thinking' on display as a prompt and reminder that these are disciplines we
- I encourage you to try it out and watch how much progress you and your team make. The speed will look after itself.

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#### Listen in as Melanie shares how BSB has experienced a significant shift over recent years in the whole area of professional learning. Hear how they have navigated the barriers and roadblocks along the way and how coaching has played a key part in shaping their journey. Whether you are well down the coaching route or just starting out this episode is well worth a listen.



of episodes!

Click here to listen to Part 1 The British School of Brussels: Part 2 In this second episode Melanie Chambers joins me once again to discuss further the coaching journey at BSB and this time we get some great insights into the detail of that journey through the eyes of one of BSB's professional learning partners – Emma Vlaeminck. Emma is a teacher of German, French and Humanities at BSB and co-ordinates the Bilingual Programme. Emma has had a lead role in developing the BSB 'Vision for Coaching' and gives us a flavour of both the challenges and the benefits coaching has brought to the school.

in conversation by Melanie Chambers – deputy head and whole school lead for professional learning.

WHAT DO YOU MISS WHEN THINGS GO RIGHT? Written by John Campbell, GCI Founding Director Recent research by Professor Shelly Gable at UCLA has provided some insights into how we might leverage the celebration of

success stories in constructive ways. Her research highlights how the responses we provide to shared stories of good news are

Part 2 to be released soon - follow us on social media to be notified! You can subscribe to our podcast via Apple Podcasts and Spotify. Head to our website today to catch up on our wide variety

significant relationship 'boosters' or relationship 'eroders'. Gable has developed a simple matrix that describes 4 types of responses to the good news that others might tell us: Read the full article here

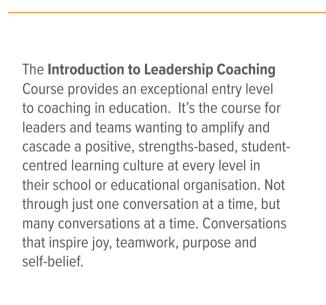
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education settings. Coaching in Leadership is

fundamentally about how to best support and grow the capacity, motivation and wellbeing of

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leaders in educational settings, this course

way of leading in schools and other

that lead to better relationships and, ultimately, better outcomes for students.

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Richard Fisher, Principal, Nambour

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work with."

differently I am responding to people I

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As in previous issues, our latest Insights has been created as an interactive Flipping Book, featuring video interviews with leaders in

the field and links to other useful resources for coaching in education. We hope you enjoy this issue of GCI Insights as a companion to your coaching journey,

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